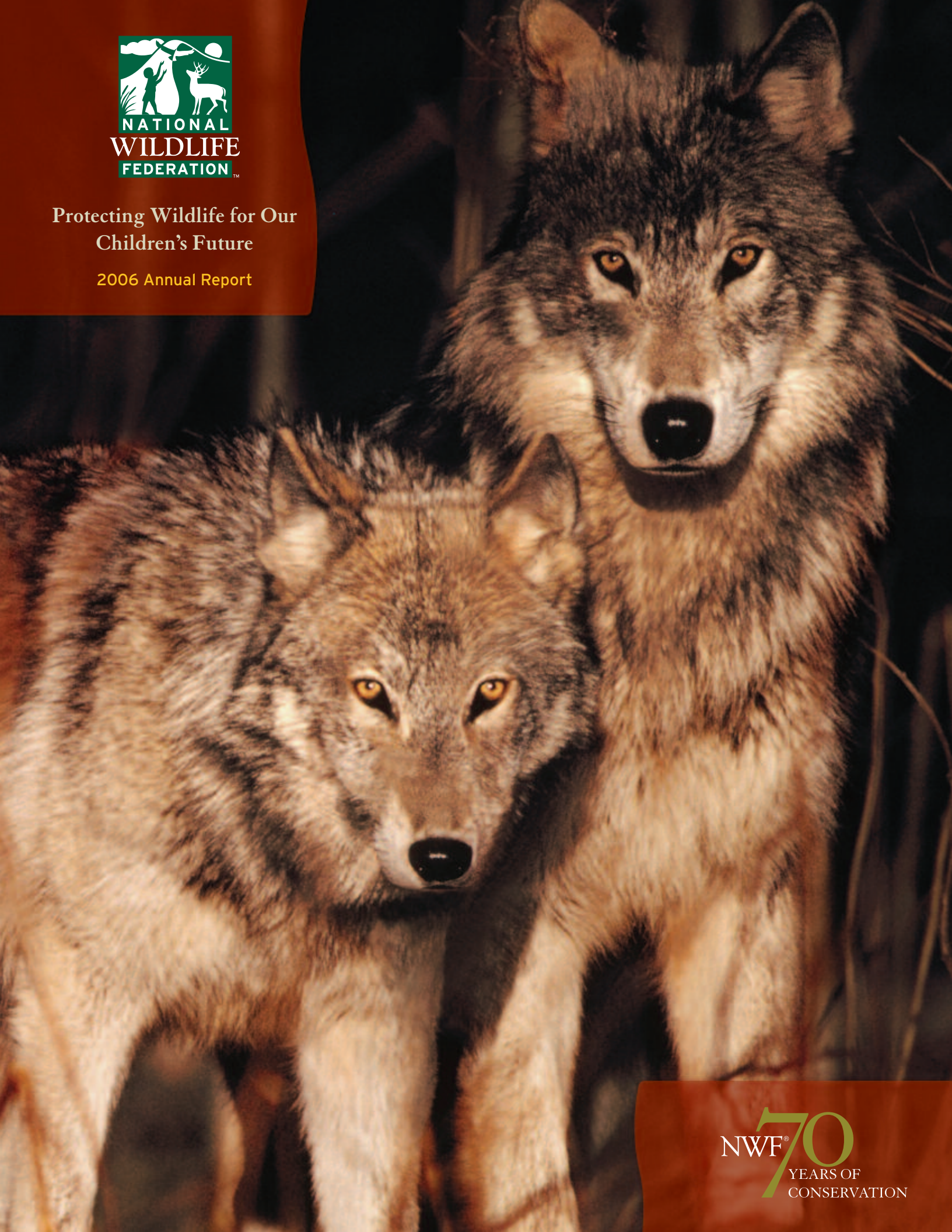




Protecting Wildlife for Our
Children's Future

2006 Annual Report



NWF[®] **70**
YEARS OF
CONSERVATION

Contents

Board of Directors and
Endowment Trustees
inside front cover

Message from the Chair
and President—3

A Call to Action—5

Confronting Global
Warming—7

Protecting and
Restoring Wildlife—17

Connecting People
and Nature—27

NWF's Regional Offices
and Affiliates (Map)—34

Financial Overview—36

How to Help—38

Donors and Partners—39

Supporting NWF
Through a Bequest or
Planned Gift—52

Executive Staff—52

President's Council
inside back cover

On the Cover:

The gray wolf's revival in the Great Lakes region is one of the most remarkable turnarounds in the annals of wildlife conservation. The Endangered Species Act charted the path for the successful recovery of the gray wolf in Minnesota, Michigan and Wisconsin. National Wildlife Federation supports the proposal from the U.S. Fish and Wildlife Service to remove the wolf populations of these areas from the Endangered Species list. The Act additionally paves the way for the recovery of the gray wolf in the Northern Rockies. National Wildlife Federation looks forward to both the restoration of wolves in the Rockies and the return of a sense of awe and appreciation for this predator among the American public.

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All members of the Federation's Board and Endowment Board, during fiscal year 2006, contributed financially to support NWF's programs.

We celebrate our 70th anniversary
with the knowledge that our
partnerships are key to our success, and
our challenges today are even greater than
they were when we began.





70th Anniversary Message from the President and Board Chair

National Wildlife Federation, America's conservation organization, was founded on partnerships. Since 1936, we have joined with people across the country, sharing knowledge and resources in a collective effort to protect the wildlife, special places and natural resources we all care about most.

It was 70 years ago that Pulitzer Prize-winning editorial cartoonist Jay Norwood "Ding" Darling met with Franklin D. Roosevelt, urging him to start what was originally called the General Wildlife Federation. Darling saw an opportunity to bring together individuals, organizations and agencies interested in the restoration and conservation of wildlife resources. Even then, America's land, water and wildlife were threatened. Recognizing the link between the people's health, the environment and our quality of life, the first conference participants set out to protect them all. They understood that it would take millions of informed, motivated people to do the job.

We began then, as an alliance of grassroots groups from all across the country, united in the work of protecting and restoring wildlife. The central mission of the General Wildlife Federation (later changed to National Wildlife Federation) was to educate and empower people to make a difference. Today, we represent the power and commitment of one million members and supporters partnered with wildlife organizations in 48 states and territories. Our supporters include Americans from all walks of life, of all political and religious beliefs and of all ages. And we continue to rely deeply on America's innate conservation ethic and our consistent partnerships—now a nationwide network—to accomplish our mission: protecting wildlife for our children's future.

We celebrate our 70th anniversary with the knowledge that our partnerships are key to our success and our challenges today are even greater than they were when we began. With the immediate threat of global warming, National Wildlife Federation must become actively involved in rallying awareness and solutions for the impacts that climate change has on our environment, our wildlife and our wild places.

Now, more than ever, we need the support of all our partners—affiliates, members, government corporations, foundations and individuals—to carry our message to cities and rural communities, homes and town halls, Congress and state legislatures, elementary schools and universities, courts and international venues. It is only through that support—through partnerships with people like you—that we will succeed. We thank you for all you have done in the past, and look forward to your continued commitment and action in 2007.



Larry Schweiger



Jerome Ringo

A handwritten signature in dark ink, appearing to read "Larry Schweiger". The signature is fluid and cursive.

Larry Schweiger
President & CEO

A handwritten signature in dark ink, appearing to read "Jerome C. Ringo". The signature is cursive and somewhat stylized.

Jerome Ringo
Chair, Board of Directors



Since its beginning 70 years ago at this banquet held at the Mayflower Hotel in Washington, D.C., National Wildlife Federation has worked to advance non-partisan solutions to protect America's wildlife.

NWF **70**
YEARS OF
CONSERVATION



Americans enjoy a rich and proud wildlife heritage. For centuries, our land has supported great animal migrations that usher in the seasons: ducks heading south in the fall, elk moving down off the mountains at the approach of winter, cranes flocking across spring skies, salmon struggling upstream during summer to renew their circle of life.

While Americans have seen some important gains in conservation over the past century, the natural world is becoming increasingly out of balance. Wildlife is caught in a “perfect storm” of weakened natural systems, human-caused climatic disruptions and growing public apathy.

Consider:

- As human population increases and land development and resource consumption accelerates, large-scale habitat systems such as rivers, coastal wetlands, avian flyways, forests, prairies and rangelands are divided up, dried up, cut down, or polluted.
- Unless we take immediate action to curtail global warming and help wildlife habitats survive a rapidly changing climate, the rate of extinction and habitat loss will spike more sharply than ever before in human history.
- Many Americans, particularly children, no longer relate to the natural world in the same personal way as in the past, fostering public apathy that is undercutting the nation’s commitment to resolving major environmental threats.

National Wildlife Federation’s vision is to restore the balance of nature and protect wildlife for our children’s future. To accomplish this vision, National Wildlife Federation will focus on bringing Americans together to revive habitat, confront global warming and reconnect people with nature. We will help create a national conservation movement.





National Wildlife Federation is dedicated to confronting global warming as the most urgent threat to our mission of protecting wildlife for our children's future.

Global warming is real, and it is happening today. Failure to heed the call will erase much of the proud conservation legacy we and our partners have achieved over the past 70 years. Furthermore, failure to stop global warming will irrevocably jeopardize the achievement of our mission to protect wildlife going forward.

As America's largest grassroots conservation organization, National Wildlife Federation is uniquely positioned to inspire and mobilize millions of Americans. In 2006, National Wildlife Federation completed a 15-year strategic plan that focuses our nationwide network and a growing set of partners on advancing our commitment to confronting global warming.

Mobilizing Hunters and Anglers

National Wildlife Federation commissioned and publicized a nationwide survey of hunters and anglers that found America's 40 million sportsmen and women have reached a tipping point on global warming and support action in overwhelming numbers. According to the survey, three-quarters of America's hunters and anglers agree that it is occurring, and the same percentage said they have observed changes in climate conditions where they live, such as warmer, shorter winters, hotter summers, earlier spring and less snow. Nearly three-quarters (73 percent) believe global warming is currently impacting or will impact hunting or fishing conditions. The poll and related educational reports generated extensive media coverage on the emergence of sportsmen and women as a force for change, with coverage in more than 100 media outlets and sportsmen publications, including a feature on Field & Stream's website and in the monthly magazine.

The survey not only elevated the issue among a key constituency, it paved the way for NWF and its affiliates to educate state and congressional lawmakers on the issue and how it will affect wildlife, outdoor recreation and communities whose economies depend on a healthy environment. Subsequent work to educate environment and outdoor journalists has produced consistent coverage of the problem as it relates to wildlife and habitat, and has helped advance the debate among hunters, anglers and other wildlife enthusiasts from whether global warming is real to what can be done to solve the problem.

In August, National Wildlife Federation filed an amicus brief on behalf of itself and 73 other sporting and conservation organizations, state fish and game departments, professional fish and wildlife societies, zoos and aquariums and religious organizations in a first-ever case involving global warming to be heard by the U.S. Supreme Court.

The case, Commonwealth of Massachusetts, et al v. United States Environmental Protection Agency, centers on a 2003 EPA decision not to regulate carbon dioxide and other greenhouse gas emissions from vehicles as pollution. The case is the first global warming lawsuit to be argued before the nation's highest court, and the ruling could have far-reaching implications for how the United States addresses its contribution to global warming. The crux



Wildlife is at risk as Global Warming interrupts the timing of seasonal behaviors such as breeding and migration.



of the case involves whether or not greenhouse gas emissions from cars and light trucks should be regulated by the EPA under the Clean Air Act due to their contribution to global warming.

The long list of wildlife and conservation groups involved in the case was unprecedented. Forty-three National Wildlife Federation state affiliates joined the brief, as did fish and game departments in California and Washington, the American Fisheries Society and The Wildlife Society, among others.

John Kostyack, NWF's senior counsel and lead attorney of the amicus brief, said, "Wildlife species are often the early indicators of what's happening to the planet. We believe the court will benefit from the mounting body of research on the effects of global warming on wildlife."

Forging Alliances

In carrying out our strategic plan, National Wildlife Federation knows that forces affecting the natural world span countries and continents. We recognize we must look at the threats and opportunities from both a national and a global perspective.

Since biofuels can contribute to significant reductions in greenhouse gas emissions, National Wildlife Federation is working with partners in many countries on how to encourage development of biofuels with precautions that will safeguard natural resources. Beginning in 2006 with conferences organized in Brazil, South Africa, and Germany, National Wildlife Federation is leading a global effort to rechart the future of transportation fuels as part of the fight to avert climate disaster.

The development of biofuels is a very complex issue in terms of feedstock and land use choices, wildlife benefits and impact, economic and emission reduction cost/benefits, international vs. domestic production realities, U.S. agricultural policy and political realities. Last year National Wildlife Federation established some common ground rules for our work as a whole—across the organization—to avoid conflicts as we move forward to guide policies for biofuel policies.

Within our nation, we have begun building alliances of hunters, anglers, students, faith leaders, business owners, farmers/ranchers, and other influential local leaders to demand global warming action within their community and by all their elected officials. We have started with communities that are strategically located in a dozen priority states and have a

National Alliance for Climate Protection

Promoting a shift in perspective on climate change as a moral—not a political—issue, National Wildlife Federation helped launch a new bipartisan campaign on global warming: The Alliance for Climate Protection. Inspired by Al Gore and co-chaired by National Wildlife Federation's President Larry Schweiger and committed conservationist Ted Roosevelt IV, the mission of the Alliance is to educate Americans about global warming through an aggressive media campaign.

Al Gore's documentary, *An Inconvenient Truth*, has produced box-office earnings of over \$23M, 5% of which will be donated to the Alliance by Paramount Classics, in addition to Paramount's \$500K initial donation. Says Carol Browner, head of U.S. EPA under President Clinton and Alliance Board Member, "There's nobody out there who is weaving all the interests together around a single-focus climate campaign. We are the first."



disproportionately large impact in elevating the global warming debate within those states and at the national level.

The Florida Keys were a logical choice to play a leadership role for this effort. Experiencing coral bleaching since the 1970's, no other area, apart from the Arctic, has witnessed more negative consequences of global warming. Through



the focused efforts of National Wildlife Federation and Florida Wildlife Federation, citizens and leaders from virtually every arena have joined together to combat global warming.

Fostering Campus Leadership

Working with America's 4,100 colleges and univer-

sities, National Wildlife Federation is focused on reducing energy use and cutting greenhouse gas emissions. National Wildlife Federation's Campus Ecology® program helped spearhead the Campus Climate Challenge, an effort to have 500 participating campuses by 2008, each one working to reduce its greenhouse gas emissions below 2005 levels by 2 percent per year in order to achieve the group's overarching goal: an 80 percent drop by 2050. Whether it is rooftop solar panels, better heating and cooling systems for residence halls or basic energy education in the classroom, these campuses, with support from National Wildlife Federation, are serving as models of energy efficiency. For example:

- The College of the Atlantic in Bar Harbor, Maine, is offsetting 100 percent of the greenhouse gases it produces by purchasing "green tags," or renewable energy certificates. This means that although the campus still relies on fossil fuels, it is offsetting their harmful effects by guaranteeing that electricity is being generated elsewhere from a renewable form of energy.
- Ball State University in Muncie, Indiana, is using a biodiesel fuel mix in its shuttle fleet. The fuel burns cleaner than high-emission petroleum diesel and works in any diesel engine. It can also be made from renewable resources such as vegetable oil, animal fat and used cooking oil.



Jerry Karnas

NWF Regional Outreach Coordinator

Jerry Karnas hails from a Florida coastal fishing village where he remembers "the recurring theme of uncontrolled growth and loss of special places." He credits that background and the mid-college summer he spent on an Alaskan fishing boat for his start in conservation. Effectively combining his two passions, Karnas lobbied for five years after college with the Save the Manatee Club. He then was drafted through contacts at Florida Wildlife Federation (FWF) to join National Wildlife Federation, working from the Southeast Natural Resource Center.

Today, Karnas is a man on a mission: protecting Florida's wildlife and natural resources. "Sea level rise and warmer ocean temperatures from global warming are real threats to Florida," Karnas declares. His local knowledge spurred National Wildlife Federation's recent award-winning publication, "An Unfavorable Tide," which targets the concerns of recreational anglers. Further rallying support against global warming, Karnas staged a first-ever conservation organization briefing with Florida's Governor Jeb Bush and then Republican gubernatorial candidate Charlie Crist.

Again breaking new ground, Karnas worked with FWF to unite Florida's entire state delegation to discuss possible solutions to global warming. And, escorting a Christian Broadcasting Network film crew through the damaged Florida Keys back country, Karnas played a key role in convincing Evangelical leader Pat Robertson to address his 20 million viewers about the need to combat global warming.

Says Karnas of his accomplishments in converting new believers, "It's a good start. But there is no rest for the weary. Now is the time for Florida to lead the national dialogue on global warming."



- The University of South Carolina in Columbia operates its shuttle system for faculty and students using biodiesel, publicizing its commitment to a sustainable future with signs that tell passengers and passersby that the buses are fueled with green power.

Protecting Wildlife

Even as we work to build support for decreasing global warming pollution, we launch complementary efforts to help wildlife survive the changes that are already occurring and will continue to mount in the coming years. Boxed in by development and already confronted by numerous invasive species and disease threats, America's wildlife resources are not prepared to respond to the added stress of climate change.

In 2006, National Wildlife Federation led efforts to educate wildlife managers, build partnerships, and secure funding to help wildlife survive global warming. Jim Martin, a member of National Wildlife Federation's Board of Directors and a former Chief of Fisheries for the Oregon Department of Fish and Wildlife, addressed America's leading wildlife managers at the North American Wildlife Conference in March 2006. Larry Schweiger, National Wildlife Federation's President & CEO, addressed a leadership conference of the U.S. Fish and Wildlife Service. National Wildlife Federation also assembled a coalition of more than 375 leading sportsmen and conservation groups, scientific organizations, and state fish and wildlife agencies to form a new alliance for federal funding of state fish and wildlife efforts to bolster the resilience of wildlife and plan effectively for climate change.

National Wildlife Action Revitalized

In early 2006, National Wildlife Action was revitalized, launching a new chapter focused on helping National Wildlife Federation achieve its strategic goals by lobbying for the conservation interests of wildlife advocates and outdoor enthusiasts from all walks of life and political stripes. Organized under section 501(c)(4) of the tax code, National Wildlife Action can devote 100 percent of its resources to lobbying decision-makers and mobilizing the public and is uniquely positioned to hold U.S. elected officials accountable for their actions to protect wildlife and stop global warming. Its new website, www.TargetGlobalWarming.org, engages hunters and anglers and provides a forum for sportsmen and women to exchange ideas and keep each other up to date on global warming.



Bill Gerwing, BP America's Director of Environmental Policy, speaks during the conference.

Montana Climate Challenge Conference

In September, National Wildlife Federation and 40 other co-sponsoring businesses, trade associations, conservation organizations, government agencies and individuals hosted the Climate Challenge Conference—Strategies for Montana's Future in Helena. In addition to conveying the best science on global warming and providing the information on solutions, the conference developed a collaborative set of recommendations that conference co-sponsors could forward to policy makers in local, state and federal governments. The enthusiasm of the 100 plus participants was inspiring.

Leaders of the conference included National Wildlife Federation Board Member Kathy Hadley, Bob Brown, a former Republican Secretary of State and current fellow at the Center for the Rocky Mountain West, John Engen, Mayor of Missoula, Jim Burchfield Associate Dean of the University of Montana Forestry School, and Carolyn Sime, State Wolf Coordinator of Montana Fish, Wildlife and Parks. All of the leaders are now part of our global warming team and committed to future action.



Building a Movement

National Wildlife Federation's 70 years of successful conservation can be attributed to its ability to effectively build grassroots movements. It is perhaps because of that benchmark of success that NWF was selected as the education partner and curriculum developer for Al Gore's Climate Project, begun in conjunction with the May 2006-release of his movie, *An Inconvenient Truth*. In an agile response to Gore's request, NWF developed the curriculum for 1000 "Climate Messengers" to deliver to the public his *An Inconvenient Truth* slide presentation, upon which his same-titled book and movie were based. NWF's plan to educate the public, one living room at a time, successfully began to bring into mainstream conversation the message: global warming is real, human activity is a large contributor to the problem, and we can—and must—take corrective action to protect our planet, its people and its wildlife for future generations.

Continuing to build the movement against global warming, National Wildlife Federation reached out to American Indians, who are perceived as credible eyewitnesses to the effects of climate change because of their age-old knowledge and respect for the natural world. National Wildlife Federation and the Cocopah Indian Tribe co-hosted the Tribal Lands Climate Conference last year and brought together more than 55 tribes to discuss tribal perspectives of climate change and possible proactive responses. The conference laid the foundation for an intertribal coalition that will spread the word about climate impacts to Native people, educate the American public and advocate action on climate change.

Though not announced until February of 2007, a victory from National Wildlife Federation and others' hard work to demand awareness of the reality of global warming came when the IPCC published its report on climate change. Unparalleled in number and expertise, a cooperative group of over 2200 international scientists were involved in developing the report in which they collectively stated, with 90 percent certainty, that human activities have been causing global warming since 1950, especially from using fossil fuels that drive global warming pollution. Summarized Larry Schweiger, "In this report, the science of global warming is clear. It is our future that is now uncertain." National Wildlife Federation intends to continue to rally support to heed the call for action to reverse global warming.



Sara Shallenberger Brown

By any standard, Sara Shallenberger Brown has led a fascinating life. The daughter of Brigadier General Martin Conrad Shallenberger and Ina Hamilton Dowdy, Sally Shallenberger was born April 14, 1911 in Valdez, Alaska. As the daughter of a military officer, she spent her childhood living in seven states and six countries and became fluent in several languages. She settled in Louisville in 1925 when she married W.L. Lyons Brown, of Brown-Forman Distiller Corporation.

Mrs. Brown, an accomplished artist and designer, is known for worldwide support and advocacy on behalf of the environment and preservation and has been an active supporter and fund-raiser for educational, historical, and environmental organizations. Over the years, she has served on more than 17 Kentucky boards and more than 19 national boards. She represented the United States at the U.N. Conference on World Population in 1974 and 1984.

Among other outstanding awards, Mrs. Brown received The Nature Conservancy's highest honor, the Oak Leaf Award. In addition, a 600-acre tract of pristine land along the Kentucky River Palisades was named in her honor. Mrs. Brown began her support of National Wildlife Federation twenty years ago and recently donated generously to support our global warming efforts.



National Wildlife Federation gives hope to the future of wildlife.

For seventy years, the National Wildlife Federation has taken pride in practicing common-sense conservation. We celebrate our anniversary with another year of significant progress in conservation efforts. Focused on rallying new support for our cause, we reached out through non-traditional channels such as sustainable tourism, tribal and bipartisan government representatives, sportsmen, and religious leaders. Through our determination and our combined efforts with our partners, we continue to make progress toward the conservation of America's wildlife and habitat.

Wildlife Wins

In a hugely symbolic victory, we celebrate the successful completion of our 3-year bald eagle translocation and education project. Begun in 2003, the Vermont Bald Eagle Restoration Initiative, involving National Wildlife Federation, the U.S. Fish and Wildlife Service, Vermont Fish and Wildlife Department, Outreach for Earth Stewardship, Central Vermont Public Service and Senator Jeffords, sought to help establish a breeding population of eagles in the Lake Champlain Basin and strengthen public awareness of the role bald eagles and other predators play in Vermont. Over 150 volunteers donated 4,500 hours of their time caring for eaglets prior to their release. As a result, the Initiative is able to boast that almost thirty young eagles are thriving in Vermont, which prior to the project had listed the bald eagle as a state-endangered species. A close watch is being kept on the project's first known active eagle nest.

Historically, the Florida panther ranged throughout the southeastern United States. However, following years of persecution and habitat loss from rapid development, today there are about 80 Florida panthers remaining in only 5 percent of their historic range. Last year, National Wildlife Federation worked with several federal and state agency partners to revise the Florida Panther Recovery Plan that will drive efforts to conserve this endangered species. With current conservation and scientific efforts underway, we are partnering with agencies, tribes, non-profit organizations, and private landowners to implement the plan and give the Florida panther a fighting chance at survival.

Sometimes the results of our efforts are slow in coming. Another victory celebrated last year was from our efforts of over 30 years ago. Long feared to be extinct, the ivory-billed woodpecker was spotted in the exact location that was targeted in the 1970's to be dredged and drained by the Corps' Cache River Channelization Project. National Wildlife Federation stopped the Corps then, and this year stopped it again by working alongside Arkansas Wildlife Federation to secure a court ruling that blocks a Corps-sponsored irrigation project in the ivory-bill's habitat. National Wildlife Federation now shares with Americans the reward—the return of the fabled ivory-billed-woodpecker, the largest woodpecker in the United States.



“Conservation is a state of harmony between man and land... Harmony with the land is like harmony with a friend.”

—Aldo Leopold



Connecting Local with Global

In March 2006, National Wildlife Federation activist Cheryl Johncox, National Wildlife Federation board member Paul Beaudette and Population & Environment Program Manager Caron Whitaker traveled to the Philippines to visit conservation projects that were integrated with reproductive and general health projects. Whitaker shared, “The opportunity to see projects that National Wildlife Federation advocates for with public officials in Washington, and speak to people who had changed their lives and the future of their community through such programs inspired and impressed us. Volunteers and community members showed us how protecting and restoring natural resources and having access to reproductive health care improves their quality of life for this generation and the next.” Cheryl Johncox, also a 2006 Conservation Achievement Award winner, said “At each site visit we witnessed pride and successes, because of integrated Population, Health and Environment programs, each community shared their stories of improvements made, rivers saved, fish stocks restored, income generated, maternal and infant death decrease, and birth rate reduction. They spoke of how important it was that their children were healthy and fed, and of the link between a healthy environment and their own health, both must be addressed if they are going to reach for prosperity.”

Healing our Waters

North America’s aquatic resources—rivers and streams, lakes and ponds, wetlands and coastal waters—are all essential to wildlife habitats. 90% of America’s surface fresh water is provided by the Great Lakes, which is in danger of ecosystem collapse as a result of stresses from invasive species, toxic pollution, coastline impairments, and global warming. Last year National Wildlife Federation led the progress on two major legislative agreements for Great Lakes protection and preservation. Working through the Healing Our Waters Coalition, National Wildlife Federation urged the passage of the Great Lakes Fish and Wildlife Restoration Act, an important component of the overall Great Lakes Restoration Plan. The revised legislation authorizes funding of up to \$16 million a year to support restoration of fish and—for the first time—wildlife habitat within the Great Lakes Basin. Concurrently, Great Lakes governors and premiers gathered in Milwaukee, Wisconsin to endorse the Great Lakes—St. Lawrence River Basin Water Resources Compact and its



Andy Buchsbaum

Great Lakes Natural Resource Center, Director

“The job of the Center Director is to push to create change,” states Andy Buchsbaum, reflecting on the year’s accomplishments. As co-chair of the Healing Our Waters Coalition, he helped unite government representatives with hundreds of citizens to release the first-ever comprehensive restoration plan for the Great Lakes. He brought scientists together to produce a consensus report documenting Great Lakes ecosystem breakdowns and possible remedies.

“The Great Lakes provide 20% of the world’s surface fresh water and 90% of America’s,” says Buchsbaum. “Restoring the health of this region has far-reaching implications.” He continues, “Currently, we are working together with 8 states and 2 provinces on what will be the most important international conservation agreement in decades.” If ratified, the agreement will protect the Great Lakes from harm by implementing a strong and effective water management program.

Buchsbaum remembers a Harvard feature he wrote about 1970’s careless business practices resulting in the poisoning of Michigan families from their consumption of tainted livestock and poultry. A National Wildlife Federation employee since 1998, he says, “I do this partly from love of nature..., partly from a sense of injustice that these things were allowed to happen.” He concludes, “But by and large, business women and men today are completely committed to conservation. I see many opportunities to make new alliances to pursue change together.”



companion bi-national agreement. The bills call for strong protections against water diversions out of the basin and unwise water use within the basin.

Metallic sulfide mining in Michigan's Upper Peninsula presents a serious threat to native wildlife, particularly trout and other aquatic species. Mining can turn world-class trout streams into dead zones in which fish and other aquatic wildlife cannot survive. Last year, National Wildlife Federation played a pivotal role in enacting stringent rules for new sulfide mines in Michigan, helping to ensure protection of critical natural resources in the Great Lakes Basin as the fight to protect the Great Lakes against this serious threat continues.

The strengthening and preservation of the Louisiana Gulf coast has been a top priority for National Wildlife Federation for decades. Last year, Hurricane Katrina focused the nation's attention on the same objective. In Katrina's aftermath, National Wildlife Federation worked together with hundreds of volunteers to clean up New Orleans parks and wildlife refuges. Together with Environmental Defense and National Audubon Society, we presented a recommendation to the current Administration that they seek \$5.5 billion in an emergency supplemental appropriations bill for coastal wetlands restoration. Additionally, we conducted a public outreach and advocacy campaign that successfully increased public awareness regarding the importance of wetlands restoration to a sustainable coast.

National Wildlife Federation successfully led efforts to secure three critical reform principles in the Senate-version of the Water Resources Development Act. These reforms promise to force funding for coastal restoration efforts. Specifically, the Act will strengthen the Corps project environmental mitigation requirements and require costly and controversial Corps projects to be subject to "independent review." While this bill was unfinished business before the Congress adjourned in September, we are confident that Congress will heed the lessons posed by Hurricane Katrina and retain these vital amendments in the final conference report to the Water Resources Development Act.

Alaska's Prince William Sound is one of our richest and most spectacular estuaries. Last year, National Wildlife Federation protected its beauty by defeating proposals for a floating gas station, for dramatically increased passenger access for cruise ships, and for a private oyster farm on one of the Sound's more popular recreational beaches. Approaching further conservation of the Sound in a new way, National Wildlife Federation began working with local businesses and communities to support sustainable tourism, which promotes travel to natural areas that benefits local economies, respects the environment, and is sensitive to



Lisa Madry
Regional Representative

Lisa Madry had no idea how relevant the location of last year's National Wildlife Federation Annual Meeting would be when it was planned for New Orleans. In Hurricane Katrina's aftermath, "we didn't even know if our hotel would be open in time," remembered Madry, "but they were, and we were able to go and support New Orleans."

Working closely with Louisiana Wildlife Federation, Madry quickly coordinated "Restoration Day," bringing hundreds of volunteers together during the Annual Meeting to help restore several New Orleans parks and wildlife refuges. "It was great to see our Affiliate leaders from across the country put their outdoor experience to work for the people and wildlife of Louisiana," continued Madry.

Four years ago, Madry came to National Wildlife Federation with a wealth of non-profit advocacy experience. "Working at National Wildlife Federation has given me the opportunity to contribute to some of the most critical conservation issues in our country; restoring coastal Louisiana, reforming the Army Corps of Engineers, and confronting global warming.



indigenous cultures. As a first step toward educating Alaskan residents about the benefits of sustainable tourism, National Wildlife Federation co-hosted a three-day ecotourism conference facilitated by the area's gubernatorial candidates.

Seattle's Puget Sound area orca was officially listed as an endangered species last year. Focused on the preservation of the orca and recovery of threatened Chinook salmon of the Puget Sound, National Wildlife Federation's Western Natural Resource Center in Seattle partnered with various government agencies, Indian tribes, industries and other conservation organizations to brainstorm solutions to the area's issues of toxic pollution, habitat fragmentation and global warming. Last year's Puget Sound Forum, co-hosted by National Wildlife Federation, brought area leaders together to consider opportunities for restoring the health of the Sound and to listen to the lessons that have been learned in other major coastal restoration projects. The Forum led to Gov. Christine Gregoire committing the state's resources and focus toward cleaning up Puget Sound by 2020.

Protecting our Landscapes

National Wildlife Federation's Tribal Lands Conservation Program ensures respect for tribal culture and sovereignty as it partners with local governments and tribal organizations, members and activists to protect wildlife and habitat on and near tribal lands. In 2006, our partnerships with the Oglala Lakota College, Northern Arizona University's Diabetes Prevention Program and the Navajo Nation helped us train over 300 tribal educators at more than 20 schools to develop culturally relevant Schoolyard Habitats® on school grounds. Partnerships with tribes present incredible opportunities to directly benefit wildlife and wildlife habitat conservation, confront climate change, engage a powerful new constituency, and inspire others to become active participants in the conservation movement.

Tribes own and manage over 95 million acres in the United States—11 million acres more than the National Park Service. Tribal lands offer significant prospects for ecotourism as they contain abundant wildlife, scenic qualities, and outdoor recreational opportunities. National Wildlife Federation is developing a Tribal Ecotourism Project that will provide a model for ecotourism projects across the nation that will empower tribes in economic development, environmental stewardship, and cultural sustainability.



Rick Flory and Lee Robert

Rick Flory's first experience with the American West was a family camping trip as a teen. "After coming from northwestern Ohio, where everything is as flat as a pool table, it was quite an eye-opening experience," he recounts. In the 30+ years since then, Flory experienced great success as a business entrepreneur, married singer/songwriter Lee Robert, and never forgot the beauty and joy of that trip.

In 1994, Flory combined his business acumen and philanthropic spirit to create Earth Friends Wildlife Foundation, a Wyoming-based public foundation which awards challenge grants to support more than 100 conservation and wildlife protection groups. The organization, to which Robert also contributes her background of public speaking, donates generously to National Wildlife Federation. Flory and Robert also serve on National Wildlife Federation's President's Advisory Council.

"Earth Friends' focus is to help conservation organizations learn to market themselves more successfully," Robert says. The two rally additional conservation support through Robert's music, and *The Green Mainstream*, their newsletter. "There is a huge population who is now ready to look at conservation in their stewardship and their philanthropy," Robert says, "and they are our target audience." Flory affirms, "We want to inspire people and foundations to look at stewardship of our earth as everyone's responsibility: we are becoming the Green Mainstream."



Public lands—our national forests, parks, wildlife refuges, monuments, wilderness areas, and rangelands—are a uniquely American legacy. In early 2006, a misguided bill was proposed selling approximately one million acres of National Forest and Bureau of Land Management lands to fund rural schools and balance the deficit. National Wildlife Federation helped to mobilize widespread Congressional opposition to defeat these short-sighted proposals and once again played an instrumental role in protecting public lands, valuable wildlife habitat and access to recreation opportunities.

National Wildlife Federation and the Montana Wildlife Federation have been organizing sportsmen and conservationists to call on Congress to protect valuable wildlife habitat in the magnificent Rocky Mountain Front from oil and gas drilling. An important step to protect the Front was realized last summer when Senator Conrad Burns (R-MT) included legislative provisions in the Interior Appropriations bill that would prevent future energy leasing on public lands in the Front.

After decades of fighting, timber industry leaders and conservationists reached an agreement that represents the first wilderness proposal in a generation. The “Partnership Strategy” would create a stable supply of timber for local mills, set aside additional acreage for recommended wilderness and help fund projects that would benefit wildlife and fisheries on the 3.3-million-acre Beaverhead-Deerlodge National Forest of Montana.

A Shared Vision for Wildlife Conservation

For the first time in our nation’s history, every state has articulated a shared vision for wildlife conservation—a vision that is grounded in sound science, common sense and collaboration. Toward that end, comprehensive wildlife strategies—Wildlife Action Plans—have been completed by each state and territory to form a blueprint for protecting the nation’s wildlife and its habitat for the long term. These plans, created by state fish and wildlife agencies, provide a state-based overview of the species and habitats in greatest need of conservation.

National Wildlife Federation was awarded funding from the Doris Duke Charitable Foundation to partner with its Affiliate organizations to implement Wildlife Action Plans in five pilot states. Georgia Wildlife Federation, Montana Wildlife Federation, North Carolina Wildlife Federation, Wisconsin Wildlife Federation and the Environmental League of Massachusetts began working collaboratively with National Wildlife Federation to educate citizens and organize coalitions that will ensure effective implementation of these strategies.

Wisconsin Wildlife Federation

National Wildlife Federation celebrates the selection of Wisconsin Wildlife Federation (WWF) as our 2006 Affiliate of the Year. Founded in 1949, WWF has exploded in growth, influence and effectiveness since hiring a full time Executive Director in 2003. The NWF and WWF relationship has strengthened, too, and as a result both organizations have become partners in conservation.

President Corky Meyer indicates: “Working closely with National Wildlife Federation, we have been able to advance several national conservation initiatives such as global climate change, wetlands protection, restoration of the Great Lakes and protection of the Mississippi River.” He continues, “We were successful in advancing our legislative agenda in seven of eight priority pieces. National Wildlife Federation has been helpful in policy guidance and financial support to assist us in advancing these goals.”

WWF’s 2006 accomplishments are on target with their dual mission to advocate for sound conservation policy and to engage in conservation education. They have earned the respect of state legislators who now check with WWF first on issues and legislation before formulating positions. And their collaborative effort with the Friends of MacKenzie and the Wisconsin Department of Natural Resources saved the 280-acre McKenzie Environmental Center from shutting down. The Center, now WWF’s headquarters, is operated by WWF and is visited by 50,000 people a year.



National Wildlife Federation has a deep commitment to educating people about wildlife, their habitats and the overpowering threat of global warming to our future.

Since our beginning in 1936, National Wildlife Federation has believed that educating people about conservation is the best way to get them to practice it. We believe that connecting people to nature—giving them the knowledge, tools and the assistance they need to save places they know and love—is the key to conservation. Our efforts start with teaching and inspiring children, progress by giving concerned citizens the tools to help shape conservation destiny, and culminate in relying on the essential guidance of sound science and professional management to solve difficult problems. By combining knowledge together with partnerships with caring, committed people, National Wildlife Federation builds an invincible conservation force.

Reversing Nature Deficit

In 2006, National Wildlife Federation devoted an edition of its award-winning magazine, *National Wildlife*, to the nature and child connection. The edition featured author Richard Louv, who coined the term “nature deficit disorder” in his book, “Last Child in the Woods.” Louv avows that the average U.S. child spends six and a half hours per day indoors watching television, playing video games or online, with as much as 50% of outdoor time reduced over the past 10 years.

As Louv and others have made the American public aware of the negative effects of spending too much time indoors, National Wildlife Federation developed programs to address the problem. National Wildlife Federation Green Hour™ utilizes web resources and user-friendly online activities to inform parents, educators and caregivers that children need to have daily time playing outdoors in natural settings. Green Hour™ also publishes important research findings and supports revolutionary policy changes that foster increased daily outdoor play and learning for children.

National Wildlife Federation Outdoors™ takes the nature-child connection a step further. Based upon recent research findings that children who have deeper involvement with the outdoors (such as camping, fishing, hunting, tracking, hiking) are much more likely to develop a lifelong conservation ethic, National Wildlife Federation partnered with the Association of Fish and Wildlife Agencies, other park and natural resource managers and non-profit organizations to expand outdoor education and outreach across America.

Perhaps in part because of the increased awareness of the importance of connecting children with nature, the participation in National Wildlife Federation’s Great American Backyard Campout™ was phenomenal. We had 40,000 registered campsites at over 4,000 locations, and estimate over 70,000 people participated in this second occurrence of this annual event.

Inspiring Action Against Global Warming

National Wildlife Federation researched global warming literacy in the U.S. and found that while most Americans are generally concerned about climate change, they know relatively little about its causes or consequences. In 2006, National Wildlife Federation implemented



Research has proven nature to be a potent therapy for depression, obesity and Attention Deficit Disorder.



programs and media campaigns to provide public education as a first step toward inspiring public action against global warming.

Campus Climate Challenge was a collaborative initiative administered by the Energy Action Coalition. More than 30 youth and campus organizations were formed to promote climate leadership on campuses in the U.S. and abroad. National Wildlife Federation was instrumental both in developing the group's long-term strategic plan and in bringing aboard key donors who, in the past year, collectively covered more than half of the 3-year budget total.

National Wildlife Federation also took a lead role in designing and developing the intensive Leadership Presenters' Training for Global Warming. The first wave of what will be over one thousand U.S. community, business, faith and communications leaders were trained to give former Vice President Al Gore's well known and effective global warming presentation (www.theclimateproject.org). Climate Ambassadors was also piloted last year to prepare volunteers to help backyard wildlife habitat owners and community leaders learn about the effects of global warming on wildlife and habitats.

Preparations were made last year to reach the general public through a collaborative effort with Animal Planet on a new television series called "Springwatch." Through six one-hour shows, Springwatch takes a scientific look at the approach of Spring 2007 as a learning opportunity for wildlife and climate change. National Wildlife Federation's Dave Mizejewski will be a correspondent on the series focused specifically on how creating backyard habitats can benefit wildlife. Due to the show's educational value, the National Science Foundation made a significant grant to support the integrity and content of its science protocols and educational impact.

Promoting Habitat Restoration

The Backyard Wildlife Habitat™ program grew exponentially last year, encouraged by trained volunteers, media coverage and public action. 16,000 "backyard wildlife habitats" were certified by National Wildlife Federation, representing nearly a 30% increase and surpassing our goal of 70,000 for our 70th anniversary year. The 74,000 backyards protect more than 100,000 acres of private land.



David Orr

David Orr is a grandfather of three, a writer and a teacher who has made his lifetime pursuit to educate and inspire others to "live well on this lovely planet without destroying it." Perhaps best known for his pioneering work on environmental literacy in higher education, Orr contends that "all education is environmental education" and that "it is an educator's responsibility to teach the young that they are part of the natural world."

Remembering his own school-days, Orr says his best subject was recess and his worst, "all the rest." That being said, his achievements are perhaps even more noteworthy. Author of five books: *Design on the Edge: The Making of a High Performance Building* (MIT Press, 2006); *The Last Refuge: Patriotism, Politics, and the Environment* (Island Press, 2004); *The Nature of Design* (Oxford, 2002); *Earth in Mind* (Island, 1994/2004); and *Ecological Literacy* (SUNY, 1992), Orr is a James Marsh Professor at large at the University of Vermont. He is also the Paul Sears Distinguished Professor of Environmental Studies and Politics and Chair of the Environmental Studies Program at Oberlin College, where he spearheaded the effort to design and build the Environmental Studies Center.

Orr has received many awards, including the Bioneers Award, a National Wildlife Federation Conservation Achievement Award and the Lyndhurst Prize awarded by the Lyndhurst Foundation "to recognize the education, cultural, and charitable activities of particular individuals of exceptional talent, character, and moral vision."

Lecturing at hundreds of colleges and universities in the U.S. and elsewhere, Orr says that he is "passionately concerned about what we leave behind" for our kids. He recently worked with an anonymous donor to secure a very generous gift to support National Wildlife Federation's Campus Climate Challenge.



Leading the Backyard Habitat charge, National Wildlife Federation's 2,300 volunteer Habitat Stewards and Ambassadors™ averaged nearly 100 hours helping people in their locales to create backyard and schoolyard habitats. For a second year, Discovery's Animal Planet and National Wildlife Federation collaborated on "Backyard Habitat," a daily series illustrating how to create backyard wildlife habitats. Filming began last year for some evening prime time specials.

Forty communities have either achieved National Wildlife Federation *Community Habitat* certification or have registered for consideration. In addition, school systems in Grand Rapids Michigan, Houston and Washington, DC, made significant commitments to National Wildlife Federation's Schoolyard Habitats® program in 2006.

Connecting ALL People

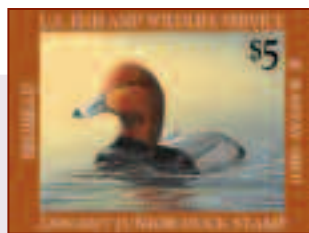
National Wildlife Federation takes every opportunity to educate and engage people of all ages and from all walks of life in our conservation efforts. Last year, we reached 32.2 million people through our educational programming via television, online resources and written publications. We engaged 140,000 volunteers; 2,500 habitat stewards trained 100,000 habitat owners to create backyard, schoolyard and community habitats, 27,000 youth volunteers participated in National Wildlife Week habitat restoration and 10,000 people volunteered their time as legislative activists.

In a fast-moving response, National Wildlife Federation worked with *First Book* and *Reading is Fundamental* to provide reading materials for over 50,000 children in Hurricane Katrina and Rita evacuation shelters. Included in the materials were Ranger Rick® and Your Big Backyard®, which proved to be a significant morale and educational boost for many of these children and their parents.

Our youth and leadership development programs are also focused on involving young people from all social and cultural backgrounds and stress conservation awareness and skill development. At the high school level, Earth Tomorrow® engaged three hundred participants, about half also taking part in week-long summer conservation leadership programs.

Concurrently, 10% of Alaska's high school students signed an anti-global warming petition circulated by National Wildlife Federation-sponsored Alaska Youth for Environmental Action (AYEA). A delegation of six AYEAs members ceremoniously delivered the petition to Capitol Hill in June as the final act of the drive. The petition was presented to Alaska Senator Lisa Murkowski and other lawmakers on Capitol Hill. AYEAs efforts have the potential to make a tangible difference—both by impacting the course of events at the national level and by informing the way thousands of young Alaskans will think about the issue in the years to come.

U.S. college and university campuses enrolled in National Wildlife Federation Campus Ecology™ Leadership Development program, set a new record in 2006. Two-hundred twenty



Wildlife Day with the U.S. Postal Service

Last June, Washington DC hosted the world's largest stamp show with 100,000 in attendance. In addition to National Wildlife Federation workshops and appearances by Ranger Rick, the Day featured the release of the 2006-2007 Migratory Duck Stamp, and:

- *Nature of America: Southern Florida Wetlands*—the eighth in an educational series designed to promote appreciation of major plant and animal communities in the United States.
- *Wonders of America: Land of Superlatives*—40 stamps in the series, including: Largest Reptile: American Alligator; Tallest Cactus: Saguaro; Largest Estuary: Chesapeake

Hoot

National Wildlife Federation, Walden Media, and New Line

Cinema teamed up to connect kids and families with wildlife and nature through the engaging film Hoot, based on the Newbery Honor-winning book by Carl Hiaasen. The funny, fast-paced movie told the story of three Florida middle school students' fight to save a group of endangered burrowing owls nesting on the property where a new Pancake House was to be built. Says Carey Stanton, National Wildlife Federation's Senior Director of Education and Integrated Marketing, "Hoot allowed us to highlight to a broader audience what individuals can do to protect wildlife."

The film's release was timed around National Wildlife Week, and produced: 900,000 National Wildlife Federation and Scholastic Educators' Guides; National Wildlife Federation Public service announcement for use in theatres and as part of the DVD release; and 500,000 DVDs which included added short features to educate kids and adults on Backyard Habitats and endangered species rescue.



campuses participated, improving environmental performance of on-campus buildings and services and offering students opportunities to be involved. The National Wildlife Federation Campus Fellows program, which historically has produced a significant number of environmental and conservation leaders, also flourished last year.

Another resounding success for the year was the addition of National Wildlife Youth Action to our annual flagship National Wildlife Week™. Just under 30,000 young people were involved, helping restore habitats, completing refuse removal in natural areas and engaging in a variety of outdoor projects. More than 100,000 hours of labor were contributed—the equivalent of 50 full time workers and \$1,850,000.

2006 Educational Awards

One out of every six U.S. children see National Wildlife Federation children's publications, making them the most widely read and highest impact publications series of any conservation organization in the world. Last year research revealed a significant connection between National Wildlife Federation's children's magazines, *Ranger Rick* and *Your Big Backyard*, and the development of reading skills and literacy in children from diverse cultural backgrounds.

- *Ranger Rick* received the Association of Education Publishers award for the best visual story among American Educational publications.
- *Ranger Rick Teacher's Guide*, which now reaches over 20,000 teachers, received the Association of Education Publishers award for best educational guide in the U.S.
- *Ranger Rick* website received the Association of Education Publishers award for best children's education site.
- *NWF: Kids & Families* website received the Parent's Choice Foundation Award.
- *Wild Animal Baby*® DVD series received a distinguished I-Parenting Media award.
- "Backyard Habitat" was honored with two prestigious Telly awards—cable television's answer to the Emmy's. The awards were in the nature conservation category for daytime programming.



Carey Stanton

Senior Director of Education and Integrated Marketing

As Carey Stanton tells her story, she is one of the few people whose childhood ambitions came true. "I grew up wanting to work for National Wildlife Federation..." she begins. "*Ranger Rick* played a part." Years later, several serendipitous events led her to National Wildlife Federation, where she has been for the last 9 years. There was the time in college that she attended a National Wildlife Federation Annual Meeting in Memphis and accidentally sat with the Michigan attendees.

"After working for National Wildlife Federation's Michigan affiliate for 4 years, I was contracted by National Wildlife Federation to start Earth Tomorrow® in Detroit," explains Stanton, whose love is helping people discover nature. "It has become commonplace for children to grow up in cities and suburbs knowing little about the natural world surrounding them. It is inspiring for me to see teens who do and who engage others in making their local environment better," Stanton says. Earth Tomorrow® is a National Wildlife Federation leadership development program that connects urban youth with nature.

Stanton spent much of last year with the educational outreach and promotion of the movie, *Hoot*. The movie's message could be Stanton's own, "No matter how old you are, where you live or what your background, you can do something to protect wildlife."

NWF's Regional Offices and Affiliates

NWF's Natural Resource Centers

From our Natural Resource Centers, NWF runs on-the-ground projects to protect wildlife and wild places and educates citizens about conservation issues across North America.

NWF's Affiliates

NWF's affiliates are autonomous, grassroots organizations, concerned with conserving natural resources. Affiliates establish NWF conservation policy and elect NWF officers. They bring diversity, advocacy skills and a passion for safeguarding wildlife and wild places, greatly enhancing NWF's ability to achieve common conservation goals.

- NWF Affiliate
- NWF Natural Resource Center





- Vermont Natural Resources Council
- Northeastern Natural Resource Center
- Natural Resources Council of Maine
- Environmental League of Massachusetts
- Environment Council of Rhode Island
- Connecticut Forest and Park Association
- Environmental Advocates
- Minnesota Conservation Federation
- Wisconsin Wildlife Federation
- Michigan United Conservation Clubs
- Great Lakes Natural Resource Center
- Pennsylvania Federation of Sportsmen's Clubs
- Delaware Nature Society
- Offices of Congressional and Federal, and International Affairs
- NWF Headquarters
- Virginia Conservation Network
- Nebraska Wildlife Federation
- Iowa Wildlife Federation
- Prairie Rivers Network
- Indiana Wildlife Federation
- West Virginia Wildlife Federation
- League of Ohio Sportsmen
- League of Kentucky Sportsmen
- North Carolina Wildlife Federation
- Kansas Wildlife Federation
- Conservation Federation of Missouri
- Tennessee Wildlife Federation
- South Carolina Wildlife Federation
- Oklahoma Wildlife Federation
- Arkansas Wildlife Federation
- Georgia Wildlife Federation
- Mississippi Wildlife Federation
- Alabama Wildlife Federation
- Southeastern Natural Resource Center
- Florida Wildlife Federation
- Gulf States Natural Resource Center
- Texas Committee on Natural Resources
- Louisiana Wildlife Federation

Hawaii

- Conservation Council for Hawaii

Puerto Rico

- Sociedad Ornitológica Puertorriqueña

Virgin Islands

- Virgin Islands Conservation Society

The organization's consolidated statement of activities includes the results of the operations of the National Wildlife Federation (NWF) and related organizations, including National Wildlife Federation Endowment, Inc., National Wildlife Productions, Inc., and National Wildlife Action, Inc.

Funding

In fiscal year 2006, National Wildlife Federation revenues totaled \$115 million, with 85 percent coming from supporters through memberships, publications and sales of nature education materials. Nearly \$39 million in donations, grants and bequests came from generous individual supporters including members, Guardians of the Wild, Leaders Club, the Ding Darling Circle, and members of our estate planning program, Rara Avis Society.

Foundations and corporations provided support for National Wildlife Federation's conservation and education programs totaling \$8 million. Major foundation grants were awarded by The William and Flora Hewlett Foundation, Doris Duke Charitable Foundation, The Wege Foundation, Brown Foundation, Inc., Charles Stewart Mott Foundation, Joyce Foundation, Rockefeller Brothers Fund, Canaday Family Charitable Trust, Surdna Foundation, Clean the Air, and The David and Lucile Packard Foundation.

Revenues generated by National Wildlife Federation's publications and films totaled \$21 million, and sales of nature education materials produced \$38 million. Investment income totaled \$6 million and royalties and other income yielded the remaining \$3 million.

Programs

National Wildlife Federation's programs cover a wide range of education and conservation action activities to support its mission. The membership education programs provide an active and informed membership with the information and inspiration to make a difference in their own backyards, their communities and across the country.

Conservation advocacy programs include expenses to conduct scientific, policy, and legislative research, to educate and engage the public on issues relating to wildlife conservation policy and legislation, and to take legal action against environmental polluters and violators that threaten wildlife and wildlife habitat.

Education outreach, publications and films include expenses to develop and conduct classroom and outdoor nature education activities, publish our educational magazines and produce nature multi-media programs.

Other nature education materials represent expenses to create and market nature education merchandise to raise public awareness and concern for wildlife and conservation of natural resources.

Supporting Services

General, administrative, and fundraising expenses, which support National Wildlife Federation's conservation mission, totaled only 15 percent of total expenses for 2006.



Consolidated Statement Of Activities

For the Year Ended August 31, 2006 (\$ in thousands)

Revenue

Contributions from individuals	FY 2006 Total \$ 38,705
Contributions from foundations and corporations	8,028
Publications and films	20,749
Nature education materials	38,429
Other	8,982
Total revenue	114,893

Expense

Conservation education programs

Conservation advocacy programs	16,849
Education outreach, publications and films	23,906
Other nature education programs	43,156
Membership education programs	13,167
Total program expense	97,078

Support services

Fund raising	10,557
General and administrative	5,974
Total support services expense	16,531
Total expense	113,609

Change in net assets before other losses

Other losses	1,284
	(2,298)

Change In Net Assets

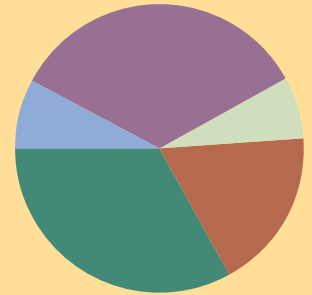
Net assets, beginning of year	(1,014)
	63,881

Net assets, end of year

\$ 62,867

Copies of National Wildlife Federation's complete audited financial statements are available upon request.

2006 Revenue



- Individuals—34%
- Foundations and corporations—7%
- Publications and films—18%
- Nature education materials—33%
- Other—8%

2006 Expense



- Conservation education programs—85%
- Support services—15%

How to Support Wildlife and Wild Places



J. N. "Ding" Darling Circle is a prestigious group of NWF supporters who donate \$1,000 and above annually to support NWF's mission. Members enjoy exclusive benefits including receipt of the thrice-annually published newsletter, *The Wildlife Insider*, personal communications with NWF staff, and invitations to special events and trips.

Guardians of the Wild® members are special supporters of NWF who value America's wildlife and make a personal commitment to support NWF's conservation-through-education mission. A gift of \$100 up to \$1000 begins your membership, and entitles you to receive a variety of benefits, including receiving our *Wildlife Report*.

Leaders Club members work toward a common sense balance between people and our natural world by supporting NWF's efforts with modest monthly contributions. Members receive monthly newsletters that provide an "insider's perspective" on vital wildlife conservation issues.

Memorial and Tribute Programs provide an opportunity to remember family's and friends' special occasions in a unique way. You may wish to consider this type of gift to NWF to express sympathy, celebrate a birthday, graduation, or other special occasion.

Matching Gifts Program is an easy way to double your contribution to NWF. Please ask your employer for a matching gift form. Then just fill in your portion, send it to us and we'll do the rest. Please keep in mind that many employers will also match gifts even if you are now retired.

Workplace Giving National Wildlife Federation (NWF) thanks the hundreds of people who support our work each year through payroll contributions in workplace giving campaigns. NWF is a member of Earth Share, a nationwide federation of the nation's most respected environmental and conservation charities. To find out more about how you and your workplace can support NWF through an Earth Share campaign, please call NWF at 1-800-332-4949 or visit Earth Share's web site at www.earthshare.org.



Earth Share

For more information on any of the giving options listed here, please call 1.800.332.4949 or visit our website at www.nwf.org.

Wills and Estate Planning By naming NWF as a beneficiary of your estate plans through a will, trust, retirement plan, or insurance policy, you leave a conservation legacy by making the world a healthier place for future generations. We can help you prepare to meet with your attorney and carry out your personal objectives for your estate. See page 52 for more information.

Gifts That Provide Income If you are age 50 or older, a charitable gift annuity or charitable remainder trust can provide secure, lifelong income as well as potential tax savings, plus the satisfaction of providing long-term support of NWF. Please refer to page 52 for more information.

National Wildlife Federation gratefully acknowledges gifts received from the following donors during the 2006 fiscal year (September 1, 2005–August 31, 2006.) Donors are listed according to the cumulative total given during this period, and have given at least one gift at the \$500 level or higher. We regret any inadvertent omissions or errors, and ask that you bring these to the attention of the Development Department by calling 1-800-332-4949.

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Catherine Ladnier

When Catherine Ladnier is asked what sparked her interest in environmental issues, she grasps for an answer. "There was no camping, no hiking in the East L.A. neighborhood where I grew up" she muses. "In fact, as a Girl Scout leader I had to go camping once, and I came home sick," she laughs.

But somewhere between her childhood and today, Ladnier has embraced a responsibility to preserve our natural surroundings. "I believe that all of life is interconnected. Whether you are a hiker, camper or just like to take walks." Acting on that premise, Ladnier donated 38-acres of her maternal grandfather's Easley, South Carolina land to what will be dedicated this year as the Nalley Brown Nature Park. Open to the public, the Park's emphasis will be on providing education to school children.

A graduate of Mills College and Harvard University, Ladnier is an active member of the National Trust for Historic Preservation, and works with Upstate Forever, a land trust in the Greenville-Spartanburg area. Ladnier and her husband J.M. Robinson have supported National Wildlife Foundation generously through the Vazomica Foundation, and both serve on the President's Advisory Council.

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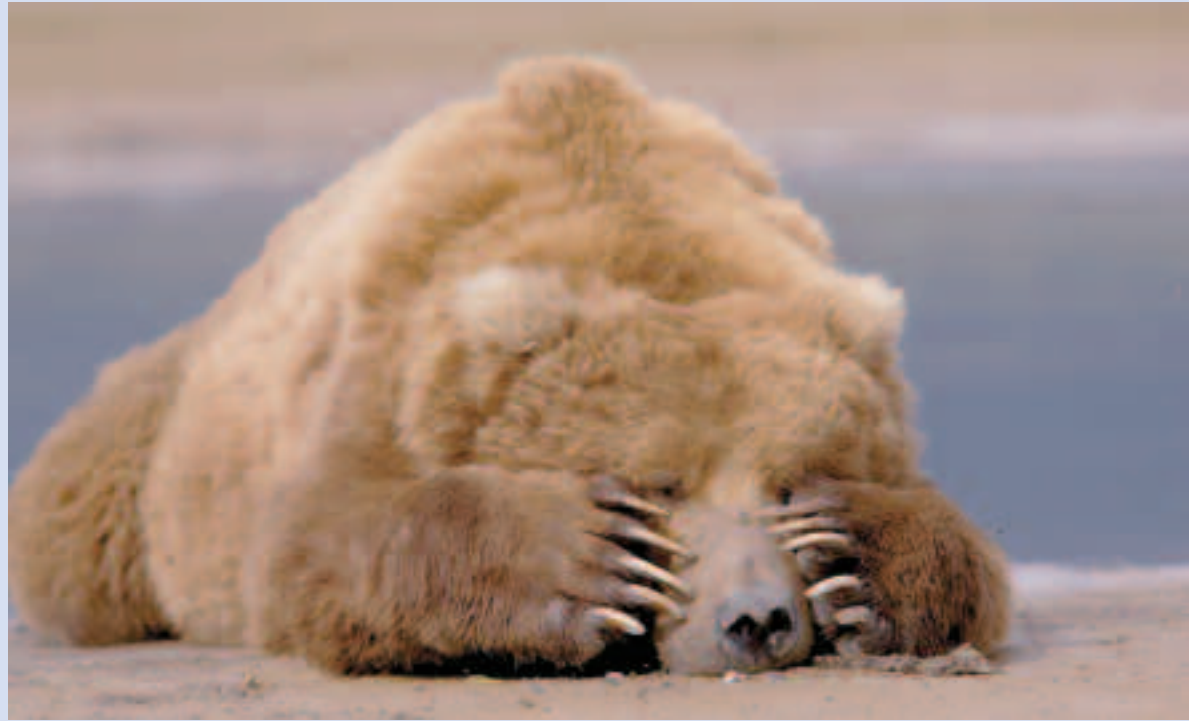
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You can be a member simply by letting us know that you have included the National Wildlife Federation in your estate plans through a planned giving vehicle such as a will or trust. Some friends designate NWF as the beneficiary of a life insurance policy or retirement plan and others establish a lifetime income gift to benefit themselves or a loved one while benefiting wildlife as well. If you prefer, your name will be held in complete confidence.

We urge you to consult your attorney in preparing your will and hope that the following language will be helpful in providing a bequest to NWF:

“After fulfilling all other provisions for my heirs, I give, devise and bequeath ___% of what remains of my estate (or \$_____) to National Wildlife Federation (Tax ID # 53-0204616), a charitable corporation presently having offices at 11100 Wildlife Center Drive, Reston, VA 20190.”

For further information, without obligation, about making a bequest or planned gift to NWF, please contact us at:

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National Wildlife Federation, 11100 Wildlife Center Drive, Reston, Virginia 20190
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